WEITERBILDUNG IN ZEITEN DER DIGITALISIERUNG

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AGENDA

Rationale

Competences

Technology

Culture

Summary

Just my gutt feeling...
...but it led me to this presentation!

"Wie konnte es nur dazu kommen, dass wir Deutschen so angstbesetzt wurden, was den technologischen Fortschritt angeht? (...) So eine Stimmung vor 500.000 Jahren, und die Sache mit dem Feuer wäre nie genehmigt worden."



EXCITING TIMES, OR: LET'S TRANSFORM!



Let's transform!

Ambiguity, uncertainty, constant flux.

/SCIENCE Die Projektionen aus Star Wars könnten Realität werden

Bundesrat @ @bundesrat . 1. Jan. Seit heute ist #Majestätsbeleidigung nicht mehr strafbar - #Bundesrat hatte Anstoß für Abschaffung #Böhmermann-Paragraf gegeben

North Korean Leader Kim Jong Un just stated that the "Nuclear Button is on his desk at all times." Will someone from his depleted and food starved regime please inform him that I too have a Nuclear Button, but it is a much bigger & more powerful one than his, and my Button works!

Twittern

Donald J. Trump @realDonaldTrump

■ Vodatone.de 😭

Objekte aus dem 3D-Drucker können WLAN übertragen

Stanford-Lesetest: Microsoft- und Alibaba-KI erstmals besser als Menschen

Researchers can now make neighborhood voting predictions from Google Street View images

Microsoft fordert klare Ethikregeln für künstliche Intelligenz

Building AI systems that work is still hard

TIME 📀

In der NordLB-Kantine kannst du deine Currywurst jetzt mit Bitcoin bezahlen

Deutsche Bank economist says a bitcoin crash would endanger global markets

Wie wir lernen müssen, mit Fake News

Original (Englisch) übersetzen

VIDEO CHAOS COMPUTER CLUB

umzugehen

M

Let's transform!

Ambiguity, uncertainty, constant flux.



TECHNISCHER FORTSCHRITT

Google will Millionen Deutsche "fit für den Wandel" machen

"Chaos macht Schule": Forderungen für digitale Bildung an Schulen

Investition in Bildung

Mehr denn je setzt Wohlstand für alle Wissen für alle voraus

t3n News > Digitale Wirtschaft > Mängel bei der Digitalisierung deutscher Unternehmen kosten halbe Milliarde

Nev

Mängel bei der Digitalisierung deutscher Unternehmen kosten halbe Milliarde

BILDUNG WEITERBILDUNG 4.0

Auf die Industrie kommen massenhaft Umschulungen zu

"Auf die Ausbilder und Lehrer kommt es an"

Fachkonferenz zu Berufsbildung 4.0 in Leipzig / Chancen der Digitalisierung zur Stärkung der beruflichen Bildung nutzen

Digitale Bildung

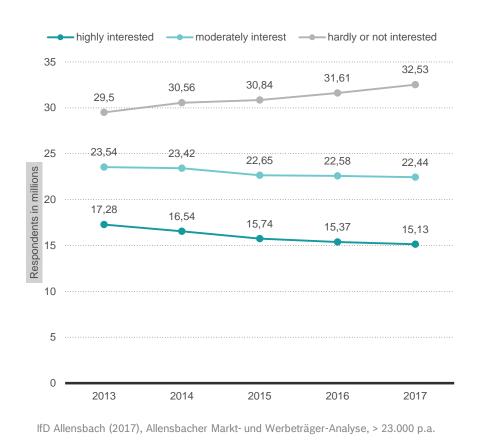
Die Bildungsangst der Pädagogen

Wer ist der bessere Lehrer - das Whiteboard oder ich?

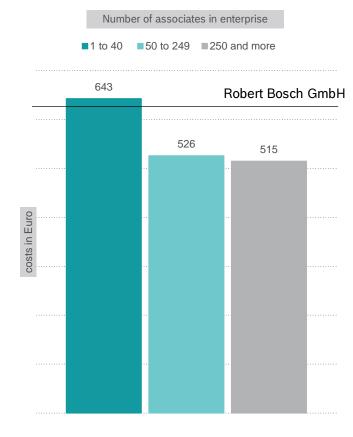


Let's transform!

Interest and investment



MIN. **DAILY INVEST**



IW Köln (2017), Die neunte IW-Weiterbildungserhebung, n=1.706.



"We need to increase and expand our expertise and skills. It is the only way that we will be able to help shape the fundamental change in which we find ourselves and use it for Bosch."

Dr. Volkmar Denner

Chairman of the Board of Management Robert Bosch GmbH



NEW CHALLENGES, NEW COMPETENCES!

New Challenges, New Competences! Cross-functional competences

Business Modeling

Service Orientation
Business Process Reengineering
Field Analysis & Strategic Thinking
Digital Trends & Risk Management
Systematically idea generation
Digital trends

Agility

Flexible Organization Management
Skills Management
Troubleshooting
Agile methods
Iteration planning
Visualization & transparency

Change Management & "Mindset"

Self Excellence & Self Leadership
Continuous Role Redefinition &
Transdisciplinarity
Active Learning
Change management

Innovation & Creation

Multiperspective & Diversity Management
Design Mindset
Creative Problem Solving
Intrapreneurship
Strategic Innovation Process

Crossfunctional competencies

Digital Media

New Media Literacy
IT Tool Competence (NGW)
Social Media Marketing

Network Collaboration

Information Sharing
Project Management
Cross-Cultural Communication
Cluster Networking & Relationship Management
Virtual Collaboration
Coordinating with Others
Training & Teaching Others
Multidisciplinary Team Management
Co-Creation

Transformational Leadership

Participation Management
Emergent Leadership
Bottom-Up Strategy Enablement
Persuasion
Agile leadership
Leadership feedback



New Challenges, New Competences! Technical competences

Systems Engineering

System Analysis
Computational Thinking
Requirement Analysis
Product/ systems engineering

IT-Security

Embedded system security
Hardware security
Data security
Data protection
Data privacy
Distributed ledger | Blockchain

Software Engineering

Programming language
SW development process
Algorithm | data structure
Object-oriented programming

Technical competencies

Cloud Computing

Cloud technology/ system
Architecture
Microservices
Algorithm | data structure

Artifical Intelligence

Computer Vision
Machine Learning
Language Processing
Neuronal networks

Data Technology

Data analysis

Data mining technology

Algorithm | data structure

Automated decision support

Distributed ledger | Blockchain



ENABLERS CALLED TECHNOLOGY & CULTURE



Technology & Culture Potentials

Learning is no longer exclusive.

Enhanced communication and support.

Make learning more motivating and fun.

Support informal learning.

Foster self-determined learning.

Access learning contents quick and easy.

Learning independent of time and space.

Allow situated learning.

Spare deployment costs.

Acknowledge informally acquired competencies!

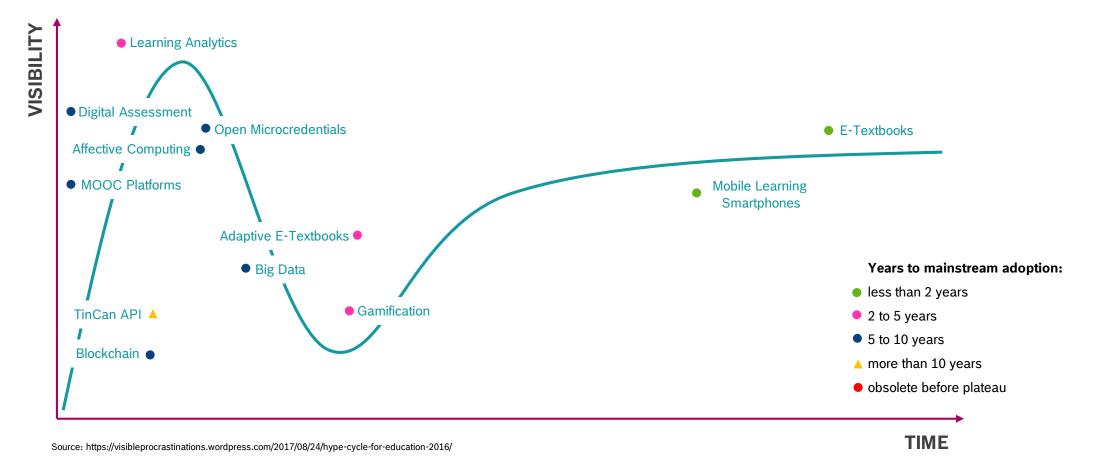
Better outreach.

Fast and early response to market needs.



Technology & Culture

Gartner's hype cycle for technology in education, 2016





Technology & Culture Potential fields of application

1.	Acknowledge informally acquired competences utilizing TinCan API and Distributed Ledger Technologies.
2.	Support learner and employee mobility using a standardized, widely acknowledge Micro Credentialing-system and Distributed Ledger Technologies.
3.	Allow sustainable competence development based on situated learning, targeted in-situ feedback, and responsive arrangements using VR/AR and Affective Computing.
4.	Provide access to qualitative and curated contents using OERs, MOOCs, and repositories, also to better support self-determined learning processes.
5.	Allow for individualized and self-paced learning using Predictive Analytics and advanced Assessment technologies.
6.	Foster trial-and-error learning in real-life environment using advanced manufacturing, such like 3D printing – allow making real experiences, rather than simulating.
•••	•••



Technology & Culture A desolate playground.

We're not lacking technology! We're lacking didactics.



Technology & Culture A desolate playground.

We're not lacking technology! We're lacking applications.



Technology & Culture A desolate playground.

We're not lacking technology! We're lacking visions.



Bosch Learning Company-Initiative Enabling for Transformation - Overview



Why?

The transformation goes far beyond any previous need to build up knowledge continuously.

That's why a **stronger focus on learning is a key success factor for the transformation**.

Learnagility determines Bosch's ability to quickly, effectively, and efficiently generate knowledge in a VUCA world.

What?

- Transformation focused qualification
- Landscape of qualification measures for strategic initiatives (identify synergies/gaps, create a common qualification program)

Cluster 1
Transformation Qualification Programs

SoftwareQualification@Bosch

How?

EL-Qualification@Bosch

Enabling for Digital Transformation (EDT)

Transformation Methods



Make learning faster ("in the moment of need"), cheaper, more flexible and attractive

Cluster 2



Learning / Bosch Tube Increase learning mindset and excellence, informal and self-directed learning

Cluster 3 Learnagility Toolbox

Team Competence Evaluation

Self-Organized Learning Forum (SOLF)

Inspiring Learning Environment

Development Store

Working Out Loud (WOL)

Learning Consultant





Bosch Learning Company-Initiative

Learnagility Manifesto

Company Level	 "We have understood the importance of learning for the Transformation." "We ensure attractive, effective, and efficient parameters for successful learning." "We value the individuality of our associates regarding their capabilities and preferences."
Unit Level	 "We have anticipated and identified qualification needs for the transformation." "We make learning continuous."
Managerial Level	 "I trust in self-directed learning." "I facilitate learning as part of my leadership role." "I act as a role model and live a learning culture."
Team Level	 "We share knowledge." "We check our knowledge."
Individual Level	 "I drive my individual learning journey self-dependently." "I like to teach others." "I never stop learning."



SUMMARY

- Demystify hypes by understandings what's behind!
- Understand education as a playground for new technologies!
- Get out of your cinema chairs, and take a seat at the driver's position!
- Make change your culture, and break with Silo thinking!
- Think holistically, think differently!



Just keep in mind...

...that others had frustrating challenges as well!

"Wissen Sie, was vor 150 Jahren von den führenden Fachleuten als das größte Umweltproblem der Zukunft gesehen wurde? Der Pferdemist in den Großstädten. Halten Sie mich für verrückt, aber Pferdemist ist derzeit nicht unser größtes Problem."





Let's stay in contact! Feel free to connect with me.

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